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Chief Operating Officer



To University Faculty and Staff

Mim L. Runey, LP.D.

Date February 7, 2018

Re FOCUS 2022

With the launch of 2017: The Centennial Plan in April 2012, Johnson & Wales University promised to provide our students an exceptional education that inspires professional success and lifelong personal and intellectual growth. Our mission continues with JWUøs next strategic plan, FOCUS 2022, which has been approved by y g'wpkxgtuk/@u'Dqctf 'qh'Vtwuggu'cpf 'r tgugpygf 'vq'y g'hcewn/ 'cpf 'uvchh'cv'gcej 'eco r wu'hqt' comment and feedback.

It is because of your belief in JWU that we have been able to put forth this bold and ambitious plan. FOCUS 2022 presents an exciting vision of what JWU will strive to be, and together we will succeed in achieving these goals. Through FOCUS 2022, the university will offer students an excellent education characterized by academic rigor and practical experiences. Johnson & Wales University will be known for its exceptional and diverse faculty who are highly engaged in the most effective teaching and learning methods. We will endeavor to enroll a diverse student body who will flourish at the campus of their choice by bridging classroom experiences with the opportunities that abound in and outside of JWU. All future graduates of JWU will have an experiential learning opportunity. Building on our global reputation in culinary, we will explore the study of food and its relationship to the world we live through the creation of a College of Food Studies.

We will continue to keep our students at the center of what we do as we prepare them for their career of choice. As we design our curriculum to be more interdisciplinary, our students will be able to explore and navigate careers in a variety of industries and professions. We will seek opportunities that allow students to compete for national recognition in their chosen discipline and use leadership lessons gained in clubs, organizations and teams as a way of shaping their future OC "oY krf ecv'hqt "Nkgo"y kn'dg"f ghkpgf "cpf" supported through engagement opportunities to create a lifelong affinity between our graduates and the university.

We recognize that human, financial and infrast wewtg"tguqwegu"ctg"etkkecn"\q'\j g"wpkxgtuk\{ øu"cdktk\{ "\q" meet its mission and commitment to student success. Vq"j gr "gpuwtg'\j g"wpkxgtuk\{ øu'hlpcpekcn'xkcdktk\{ ." we will create a more diverse revenue stream, including pursuing government grants and contracts. We will promote professional development that supports job effectiveness and inspires faculty and staff to fully engage in university life.

This is an exciting time as we begin a new chapter in the transformation of Johnson & Wales University. Further information about **FOCUS 2022** will soon be available on www.jwu.edu. I thank you for embracing our mission and the goals set forth in **FOCUS 2022** that will guide us in the years ahead.